

WE ARE SIKA





ENABLING SUSTAINABLE CONSTRUCTION AND INDUSTRY
BEYOND THE EXPECTED



SIKA BEYOND THE EXPECTED

4	What we do	35	Strong business performance
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WHAT WE DO BUILDING TRUST



SIKA AT A GLANCE

33,000 EMPLOYEES

101 COUNTRIES

400+ FACTORIES WORLDWIDE

5 NEW/EXPANDED FACTORIES IN 2022

104 NEW PATENTS IN 2022

2+¹ ACQUISITION IN 2022

10.49 BN NET SALES IN 2022 (IN CHF)

Sika is a specialty chemicals company with a leading position in the development and production of systems and products for sealing, bonding, damping, reinforcing, and protecting in the building sector and motor vehicle industry.



WHAT WE DO – BUILDING TRUST

CEO MESSAGE



Sika generates lasting added value. Our achievements are only possible because of the countless initiatives worldwide and the great dedication of all our employees. We will continue to develop innovative solutions that support a sustainable future for the benefit of our customers, the environment, and society. We will pursue our strong growth in all regions, and we will continue to deliver impressive performance in the future.



Thomas Hasler, CEO



COURAGE FOR INNOVATION

Sika's long history of innovation has led to unparalleled success in becoming a recognized global technology leader. The company nurtures and develops an international network of scientists, partners, suppliers, and customers. We provide intelligent solutions using the most advanced technologies, service, and unique expertise.

104

NEW PATENTS WERE FILED IN 2022

21

GLOBAL TECHNOLOGY CENTERS WORLDWIDE

168

INVENTION DISCLOSURES REGISTERED IN 2022



GLOBAL COOPERATION

Sika has a worldwide network of 21 Global Technology Centers which take the lead in long-term research programs and the development of new innovative solutions. To meet local markets' specific needs and requirements, new products and systems are also developed across the 19 Regional and 64 Local Technology Centers.



ACQUISITIONS AS GROWTH PLATFORMS

GROWTH ACROSS MULTIPLE DIMENSIONS

Sika aims for organic growth fueled by innovative drive and entrepreneurial spirit. Growth is further strengthened by carefully targeted acquisitions that add complimentary technologies and increase our access to markets and channels. Sika always strives to ensure a smooth integration – paying close attention to the local corporate culture and needs of our new team members.





SUCCESSFUL STRATEGIC LEVER

Acquisitions have proven to be a major growth driver that allows us to increase market penetration through market share, technology as well as channel access.



SUCCESSFUL CLOSING OF MBCC ACQUISITION ON MAY 2

MBCC IS COMPLEMENTARY IN MANY WAYS





SUCCESSFUL CLOSING OF MBCC ACQUISITION

SIKA TO REACH SALES IN EXCESS OF CHF 12 BILLION IN 2023

- Sika acquires MBCC business generating CHF2.1 billion net sales in 2022
- Annual synergies expected in the range of CHF 160 – 180 million by 2026
- Integration process well prepared and to start on May 2
- The combined innovation power of Sika and MBCC will accelerate the sustainable transformation of the whole construction industry
- Sika set to reach sales in excess of CHF 12 billion in 2023





From MBCC Group, CHF 2.1 billion* to be integrated in Sika

0.9 bn

Sold to

2.1 bn

Acquired by Sika





DIGITALIZATION AND AUTOMATION

By moving software and technology out of offices and onto job sites, our industry has greater potential to add value and complete construction projects on-time and on-budget.

Situation 10-15 years ago

- No internet access
- Desktop computers
- Long implementation times
- Limited value creation



Situation today

- Internet available
- Smart mobile devices
- Web-based technologies for higher flexibility



Future situation

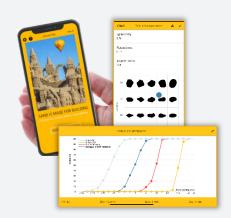
- Augmented reality/virtual
- Artificial intelligence and machine learning
- Drones and 3D scanners





HELPING CUSTOMERS TO INCREASE QUALITY AND EFFICIENCY

RAW MATERIAL ANALYSIS



Analyze properties of sand using Sand Analyzer App

MIX DESIGN



Provide recommendations to customers on how to improve concrete mix design

TRANSIT & DELIVERY



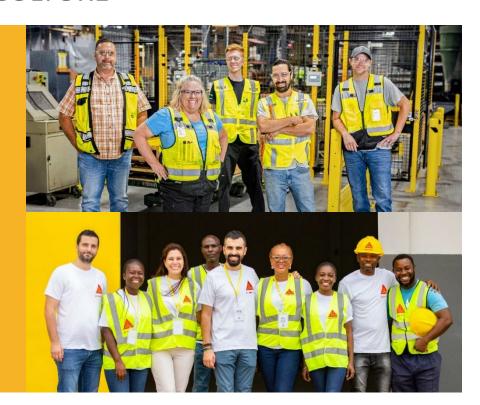
Suite of sensors measure properties of wet concrete during delivery



VALUES AND PRINCIPLES – OUR CULTURE

- Courage for Innovation
- Customer First
- Empowerment and Respect
- Manage for Results
- Sustainability and Integrity

Sika's Values and Principles are the foundation for the Code of Conduct. They are put into action through strong leadership and by all employees every day, worldwide.



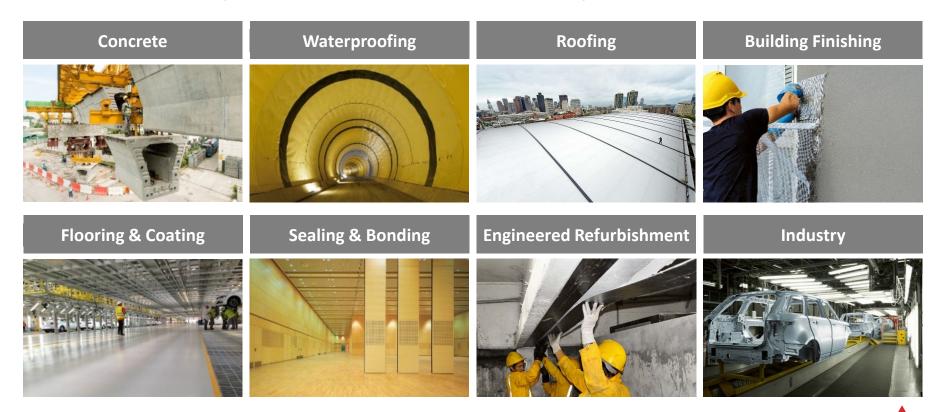


OUR MARKETS



FOCUS ON ATTRACTIVE MARKETS:

CROSS-SELLING, LIFE-CYCLE MANAGEMENT, ONE STRONG BRAND







TARGET MARKET CONCRETE

CONCRETE PERFORMANCE BEYOND THE EXPECTED

What we do	Top product brands		Main application areas		
Sika develops and markets a complete range of admixtures and additives for use in concrete and cement production. These products enhance the workability, strength and durability of concrete and enable the use of blended cement. Sika's digital tools support the design of resource efficient and cost optimized concrete and consistently high concrete quality.	Top product brance Sika® ViscoCrete® SikaPlast® Sika ViscoFlow® Sika® Plastiment® SikaRapid® Sika® Plastocrete® Sika® Stabilizer	Sikament® SikaGrind® Sika® Sigunit® SikaFiber® SikaControl® SikaPaver® reCO ₂ ver®	 Main application areas Mining industry Cement industry Infrastructure projects Dry mortar plants Gypsum board production Concrete recycling plants 3D concrete printing companies Precast element manufacturers Ready mix concrete companies 		
16			in the second se		



TARGET MARKET WATERPROOFING

BEYOND THE EXPECTED

What we do	Top product brands			Main application areas	
Sika's solutions for waterproofing cover all technologies used for below, and above-ground waterproofing: flexible membrane systems (polymeric sheets, fully bonded membranes, modified bitumen sheets), liquid applied membranes, joint waterproofing systems (waterstops, swelling profiles, adhered tapes), waterproofing mortars, mortar admixtures, and injection resins and grouts.	SikaTop® Sikaplan® Sika Waterbar® SikaSwell® Sika® Injection Sika Igolflex® SikaFuko®	SikaProof® Sikalastic® Sikadur-Combiflex® SikaShield® Sika MonoTop® Sika® Dilatec®		Basements and podiums Wet rooms Tunnels and station boxes Bridge decks Water and wastewater tanks Pits and reservoirs	





ROOFING SOLUTIONS

BEYOND THE EXPECTED

TARGET MARKET ROOFING

SOLUTIONS BEYOND THE EXPECTED

What we do	Top product brands		Main application areas		
Sika provides a full range of flat roofing systems. Thermoplastic and bituminous membranes as well as liquid-applied membranes including insulation and accessories are offered for new buildings and roof renovation. Sika roofing solutions are reliable, sustainable, and long-lasting, recognized as global prime systems with the longest history for single-ply membranes. In 2022, Sika celebrated 60 years of roofing excellence with Sika Sarnafil® roofing systems.	Sika® Sarnafil® Sikatherm® SikaRoof®	Sikaplan [®] Sikalastic [®] SikaShield [®]	 Exposed Roofs Ballasted Roofs Green Roof Systems Utility Roof Decks Cool Roofs with Highly Reflective Membranes or Coatings Solar Roofs Special Roof Design 		





BUILDING FINISHING

BEYOND THE EXPECTED

TARGET MARKET BUILDING FINISHING

FACADE SYSTEMS BEYOND THE EXPECTED

What we do

Building Finishing encompasses ceramic tiles and natural stones installation, insulated facade systems, protection and decoration systems, as well as interior wall finishing. Sika is a global leader in building finishing and provides one of the most comprehensive sets of solutions such as tile adhesives and grouts, systems for under-tile waterproofing and sound reduction, as well as renders and decorative finishes, and Facade Thermal Insulation Systems.

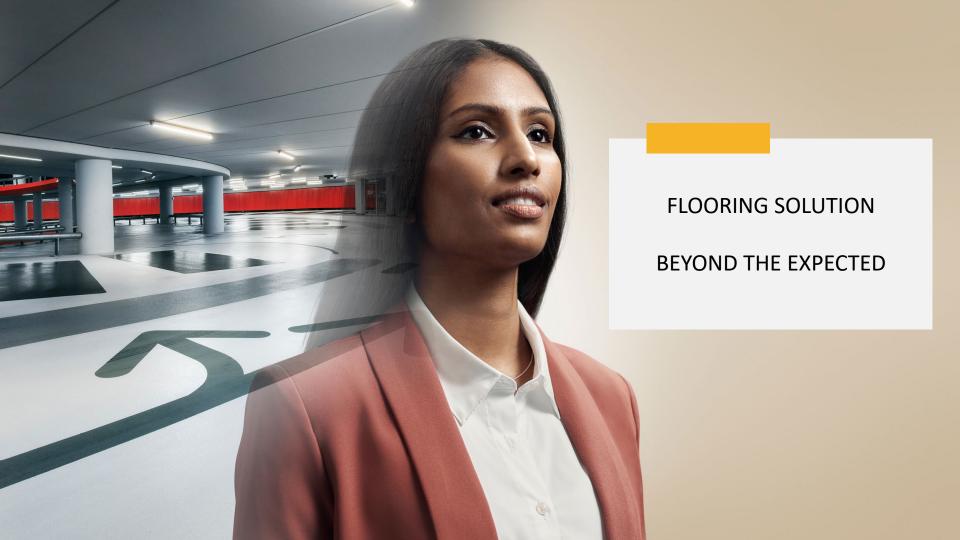
Top prod	uct	brands
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SikaCeram® SikaWall® Sikagard[®] SikaMur[®] Sikalastic[®] Sikatherm®

Main application areas

- Tile adhesives and grouts
- Under-tile waterproofing
- Facade preparation & decorative finishing
- Facade cleaning and protection
- Facade thermal insulation
- Heritage facade renovation
- Interior wall leveling & finishing





TARGET MARKET FLOORING

SOLUTIONS BEYOND THE EXPECTED

Wildt WC do
Sika provides liquid applied
floor finishes and cementitious
underlayments to protect,
prepare, upgrade and finalize
floor surfaces. Our full range
of seamless flooring solutions
meet the highest
requirements for both
industrial and decorative floor
systems. We use a wide
range of technologies such as
cement, calcium sulphate,
epoxy, polyurethane, hybrid
versions among others.

What we do

Top product brands

Sikafloor®	Sikafloor® PurCem®
SikaLevel®	Sikafloor® EpoCem®
Sikafloor® MultiFlex	Sikafloor® DecoDur
Sikafloor® MultiDur	Sikafloor® Terrazzo
Sika® Comfortfloor®	

Main application areas

- Industrial floors
- Car park floors
- Concrete flooring
- Cleanroom floors
- Electrostatic discharge protection
- Floor joints
- Special coatings for walls and ceilings
- Commercial, institutional and residential floors





SEALING & BONDING

BEYOND THE EXPECTED

TARGET MARKET SEALING & BONDING SOLUTIONS BEYOND THE EXPECTED

What we do	Top product brands		Main application areas			
Sika offers a wide range of high- performance and durable sealants, adhesives, tapes, and spray foams for the building envelope, interior finishing and infrastructure business. Typical applications include the sealing of movement joints between facade elements to weatherproof buildings, the bonding of wood floors to reduce noise, the sealing of joints in airport aprons, or fire stopping.	Sikaflex® Sikasil® Sika® MultiSeal® SikaSeal®	SikaBond® Sika Boom® Sikacryl®	 Building envelope solutions Civil engineering and floor joints Floor covering solutions Interior finishing Bonding solutions Firestop systems Expansion joint systems 			





TARGET MARKET ENGINEERED REFURBISHMENT

SOLUTIONS BEYOND THE EXPECTED

What we do	Top product brands			Main application areas	
This segment includes repair, strengthening, and protective solutions for concrete structures, such as repair mortars, shrinkage compensated high-strength grouts, anchoring adhesives, protective coatings, corrosion control, and structural strengthening systems. Especially in developed markets, many structures are several decades old and need to be refurbished. Sika engineered refurbishment systems enable the life extension of structures, which is often a more sustainable path than demolition and building from scratch.	Sikadur® SikaLatex® Sika AnchorFix® SikaTop® Sikacrete® SikaWrap® SikaW FerroGard®	SikaGrout® Sika MonoTop® Sika® FastFix® Sikagard® Sika CarboDur® Sika® Icosit®		Grouting Concrete repair Concrete protection Hydrophobic impregnation Structural bonding Structural strengthening Anchoring	



TARGET MARKET INDUSTRY SOLUTIONS BEYOND THE EXPECTED

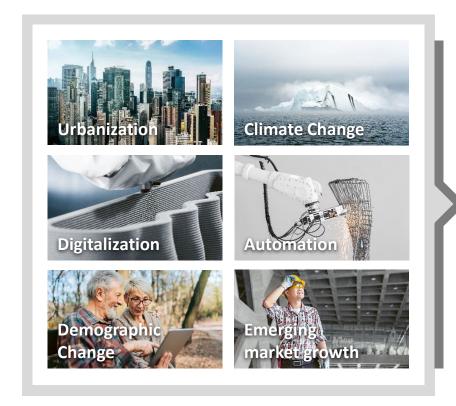
What we do	Top product brands		Main application areas			
Sika products are essential	Sikaflex®	Sikasil®	 Automotive OEM and OES 			
for automobile and commercial vehicle assembly	SikaBaffle®	SikaBlock®	 Automotive aftermarket 			
(structural bonding, direct	SikaTack [®]	SikaBiresin®	 Commercial vehicle industry 			
glazing, acoustic systems,	SikaPower®	Sikagard®	Facade and fenestration manufacture			
reinforcing systems), automotive aftermarket	SikaForce®	Sikafloor® Marine	 Modular building 			
(auto glass replacement, car	SikaReinforcer®	SikaMembrane®	 Appliances and manufacturing 			
body repair), marine vessels, industrial lamination,	SikaDamp®	SikaSense®	 Industrial lamination 			
renewable energies (solar	SikaMelt®	SikaTherm®	 Renewable energy industry 			
and wind), home appliance,	SikaSeal®		 Tooling and composites 			
and facade engineering (structural glazing, sealing of	Top technologi	ies in Industry	Marine industry			
insulating glass units).	Purform® PowerCure®	Curing by Design Powerflex®	Battery systems and electronic components			
30			pull plac trust Jika			

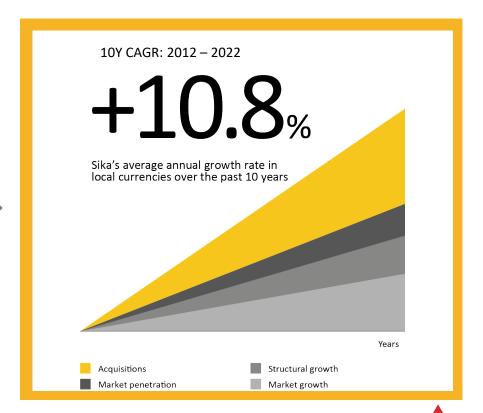
STRATEGY 2023



STRONG EXECUTION AND BENEFITS OF MEGATRENDS

SIKA STRONGLY POSITIONED IN 2022 AND BEYOND

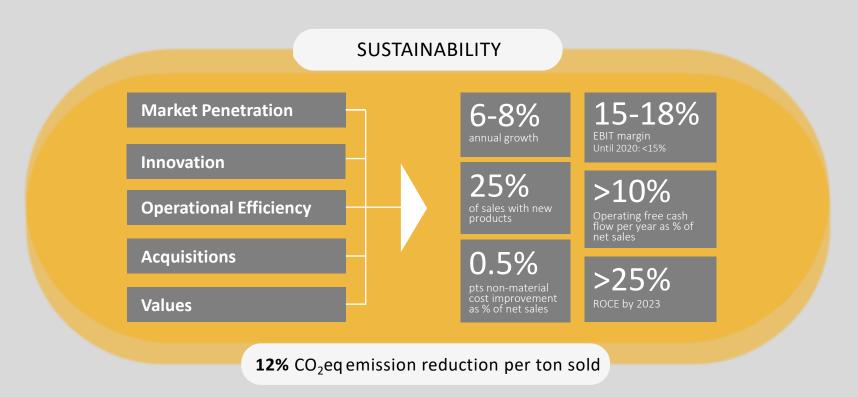




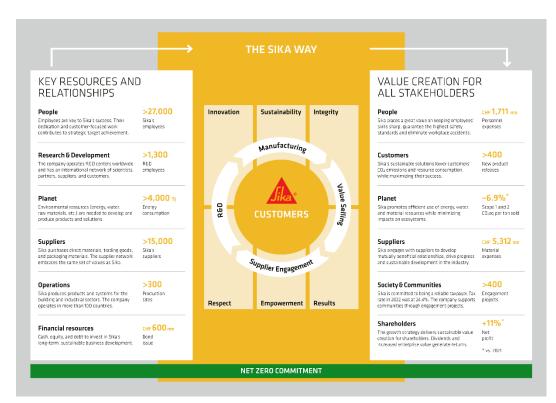


RESILIENT GROWTH STRATEGY 2023

STRATEGIC TARGETS



SIKA BUSINESS MODEL RESILIENT GROWTH STRATEGY



- Sika is well-positioned in both emerging and mature markets thanks to its global network of 101 subsidiaries, along with its firstclass solutions that are tailored to customer needs.
- The company creates sustainable value for its stakeholders to whom the derived economic value is distributed.

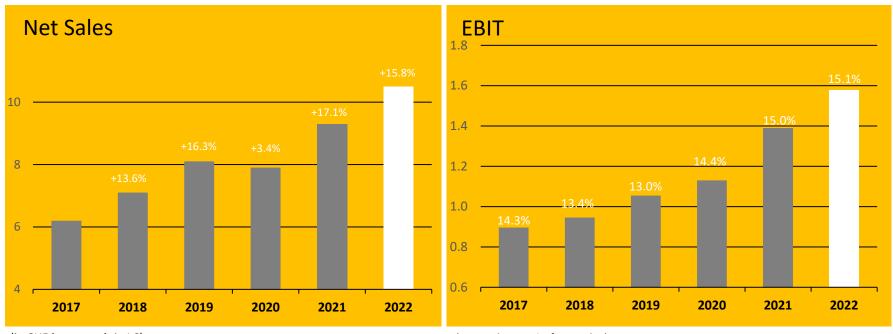


STRONG BUSINESS PERFORMANCE



STRONG DEVELOPMENT OVER THE YEARS

WITH OVER-PROPORTIONAL PROFITABILITY GROWTH



(in CHF bn, growth in LC)

(in CHF bn, in % of net sales)



SIKA IS COMMITTED TO SUSTAINABILITY



OUR SUSTAINABILITY TARGETS

SUSTAINABILITY IS AT THE CENTER OF WHAT WE DO

Overall target: 12% CO₂eq emission reduction per ton sold

SUSTAINABLE SOLUTIONS

 All new product developments with «Sustainable Solutions» until 2023

COMMUNITY ENGAGEMENT

- 10,000 working days of volunteering work
- 50% more projects
- 50% more direct beneficiaries

OCCUPATIONAL SAFETY

- 50% less accidents
- 0 fatalities

CLIMATE PERFORMANCE

 12% reduction of CO₂eq emissions per ton sold

ENERGY

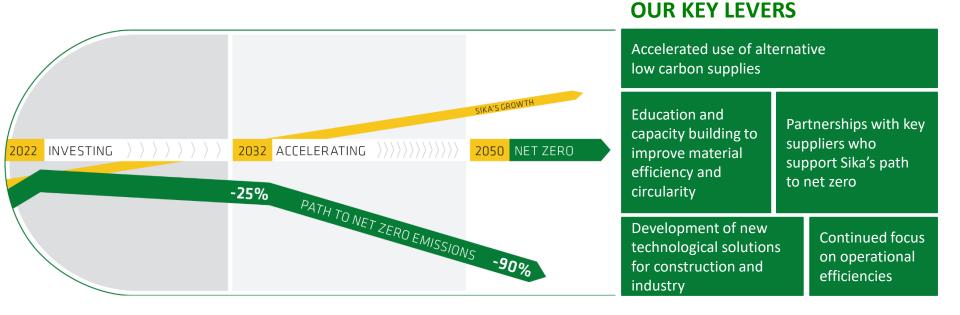
- 15% less energy consumption per ton sold
- Maximize share of renewable electricity

WASTE/WATER

- 15% less waste generation per ton sold
- 25% higher recycling rate of total waste
- 15% less water consumption per ton sold



SIKA'S WAY TO NET ZERO SIKA'S NET ZERO ROADMAP – DRIVING THE TRANSFORMATION





SIKA ENABLES DECARBONIZATION

FOR A SUSTAINABLE FUTURE

Construction
40% of global CO₂ emissions
attributable to construction
and building sector



Huge opportunity as potential for progress is immense





Road traffic responsible for **20% of global CO₂**

Sika possesses the solutions and innovative strength to enable the necessary transformation









SIKA ENABLES DECARBONIZATION

SOLUTIONS TO DRIVE A SUSTAINABLE FUTURE

Durability



By increasing the lifespan of buildings, Sika solutions contribute to carbon footprint reduction

Clinker reduction



Sika solutions enable high clinker reduction in cement and concrete, even when using more challenging Supplementary Cementitious Materials. Ensuring high performance and less environmental impact

Roofing



Sika's wide range of durable and long-lasting roofing solutions contribute to the reduction of energy consumption and greening of cities



SIKA ENABLES DECARBONIZATION

SAVING RESOURCES WITH INNOVATIVE ROOFING SOLUTIONS

- Sika Sarnafil® AT is first *Cradle to Cradle Certified*TM Membrane worldwide
- Recycling of roof membranes saves resources and reduces burden on climate
- Used roof membranes are retrieved and processed into granular material. Recycled material flows into production of new roofing materials.
- Circular economy and closing material cycles
- Specification in Green Building projects e.g., to reach LEED certification. Of increasing importance for both commercial and public construction.









reCO₂ver® – BREAKTHROUGH IN CONCRETE RECYCLING ENABLING CIRCULAR ECONOMY



Segregates concrete back to its original ingredients to be re-used for new high-grade concrete

This unique process includes sequestration of CO₂ and produces high quality SCM powder which allows reduction of cement in new concrete

reCO₂ver® contributes to circular economy in construction



SUSTAINABILITY – MEGATREND CLIMATE CHANGE

CLINKER REDUCTION AND CIRCULAR ECONOMY



Project description

- Collaboration with the world's largest iron ore mining company, the Swedish firm LKAB
- Thanks to Sika admixtures, a new "Zero Cement" concrete has been developed. Around 100,000 cubic meters of this concrete will be used for the renovation of 38 pit shafts at LKAB's Kiruna mine in the north of Sweden
- The CO₂ emissions released in the production of this shaft renovation concrete in 2023 will be reduced by 93% compared to 2022

SIKA IS COMMITTED TO SUSTAINABILITY

A MULTITUDE OF SUSTAINABLE PRODUCTS AND SOLUTIONS

Using less water, concrete, and cement

Sika® ViscoCrete® technology enables up to 40% reduction of water content in concrete



Protecting and saving water

Sika waterproofing systems prevent leakage and contamination of reservoirs and water treatement plants



Enabling construction of lightweight and electric vehicles

Sika® Power® adhesives: 50% weight reduction can be achieved using lightweight materials



Energy-saving, durable roofing solutions

Solutions for green roofs that save energy and reduce heat island effect and for cool roofs that reduce energy consumption by up to 15%



Prolonging the lifetime, increase safety and energy efficiency of structures

Sika repair systems strengthen, waterproof, insulate, protect, and repair buildings & structures



Recycling programs that ease the burden on landfills

Roof recycling program conserves natural resources with 36,000 tonnes of processed recycled materials diverted from landfills to date





INNOVATION



RESEARCH & DEVELOPMENT THE BACKBONE OF INNOVATIVE SOLUTIONS

- 21 Global Technology Centers in 10 countries:
 - 5 in Asia (CN, JP)
 - 3 in Americas (US, BR)
 - 13 in Europe (CH, DE, UK, ES, FR, IT)
- 19 Regional Technology Centers
 - 6 in Asia
 - 4 in Americas
 - 9 in EMEA
- 64 Local Technology Centers





FIVE CORE TECHNOLOGIES

FOR EIGHT TARGET MARKETS













INNOVATION

DRIVEN BY MARKET NEEDS AND MEGATRENDS



Application

Ease-of-use Ease-of-Application



Legislation & Commitment

Climate, Environment, Health and Safety Long-term performance

Product Solutions

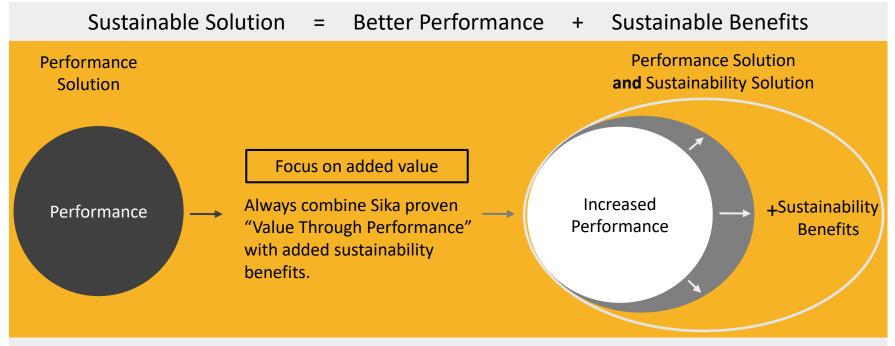
Differentiation through better cost/performance

- Customers benefit from performance, application, and legislative leadership
- Sustainability drives Innovation
- Megatrends shaping change and providing opportunities



STRONG INNOVATION PIPELINE

MORE PERFORMANCE – MORE SUSTAINABLE



Positioning (Sustainability and Performance) defined by Customer Needs = Core Strength of Sika



PRODUCT SUSTAINABILITY

SPM - PRODUCT CLASSIFICATION

SPM allows an efficient product development evaluation along defined sustainability and performance categories.

SPM Evaluation **12 Sustainability Categories** Supplier Reputational Risks Air Quality & Climate **Emissions** Health & Energy Safety Green Building Cost Savings Packaging Standards Downstream **6 Performance Categories** Durability Additional Cost Aesthetics Benefits Features



Sustainable Solutions

Clear product labeling for SPM assessed products





Source: Sustainability Portfolio Management



STRONG INNOVATIVE POWER

NEW SOLUTIONS: MORE PERFORMANCE – MORE SUSTAINABLE



ADHESIVE SYSTEMS

High durability, optimized application properties

+

Excellent Health & Safety profile, very low monomeric isocyanate content and ultra-low VOC emissions



THERMOPLASTIC SYSTEMS

Combines easy application with improved flexibility, resiliency, and longevity

4

Cradle to Cradle Certified™ due to optimized processes over the whole life cycle



CEMENTITIOUS SYSTEMS

Overall CO₂ reduction through replacement cement by alternative materials

+

Use of agro-industrial waste to combine high performance and reduced GWP*



THE SIKA BRAND

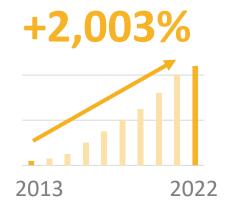


ONE PROMISE, ONE EXPERIENCE

THIS IS WHAT WE STAND FOR



BUILDING TRUST



Sika's brand value

increased from CHF 191 million in 2013 to CHF 4.4 billion in 2022



ONE PROMISE, ONE EXPERIENCE THIS IS WHAT WE STAND FOR

BUILDING TRUST



ONE PROMISE, ONE EXPERIENCE

THIS IS WHAT WE STAND FOR

BUILDING is our core competence, our métier. And that of our customers, they build bridges, they build cars.

BUILDING describes what we actively do, the purposeful process of construction and growth, which is never completed.

BUILDING TRUST

The continuous form of the verb describes an ongoing process and expresses persistence and solidity.

BUILDING means to structure, to shape, to design.

BUILDING brings all our core competences together in a single word.



ONE PROMISE, ONE EXPERIENCE

THIS IS WHAT WE STAND FOR

TRUST always takes two. It is the foundation for our partnership in every respect.

TRUST is the result of the quality of our work. The result of innovative strength and persistence.

A brand survives and thrives on the TRUST of its clients and partners.

BUILDING TRUST

TRUST is what counts in our industry and, therefore, the core of our positioning.

TRUST is not a state. It is an active process that requires constant supervision.

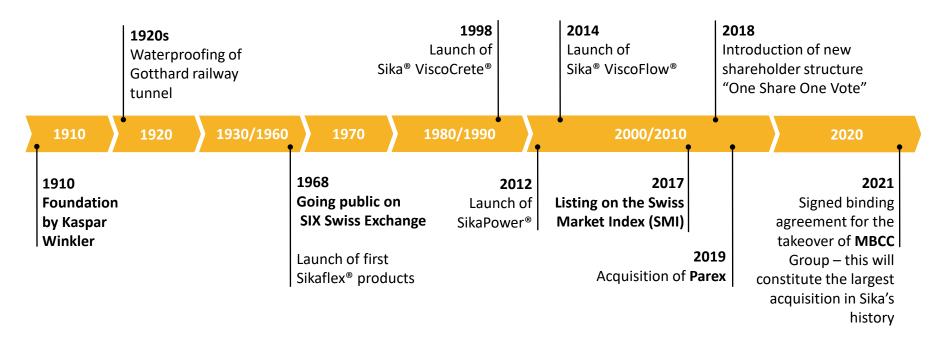
TRUST is our attitude, our statement of commitment and at the same time a promise to our clients and partners.



MILESTONES



SIKA'S HISTORY HISTORICAL MILESTONES





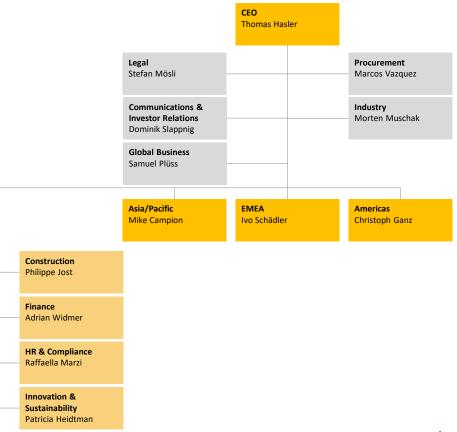
ORGANIZATION



GROUP MANAGEMENT A STRONG TEAM OF EIGHT

- Business is developed on a longterm basis to generate added value for all stakeholders
- Commitment to environmental and social responsibility







SIKA IS THE RIGHT PARTNER



SIKA – BUILDING TRUST THE RIGHT PARTNER

- Innovative, high-performance solutions
- System solutions from roof to floor
- Solutions for every climate, all markets, and applications
- Innovation leader both for new construction and refurbishment projects
- For large projects and for distribution customers
- R&D aligned to Target Markets
- Sustainable and cost-efficient products and systems
- Proven, reliable quality
- Environmental responsibility



GLOBALLY ACTIVE, LOCALLY INTEGRATED



SIKA – BUILDING TRUST

A RELIABLE PARTNER SINCE 1910

Sika provides waterproofing solutions for more than

100 years

the first product «Sika®-1» is still on the market

Sika Sarnafil® AT

first

Cradle to Cradle Certified™ roofing membrane worldwide

Sika mortars and grouts with 30-50%

lower carbon footprint compared to regular products More than

35%

of rail vehicles worldwide are safer and last longer due to Sika's solutions

Thanks to Sika's range of water reducing additives, over

6 billion liters of water

are saved annually in concrete production

Sika already generates

70%

of its sales with products that make a positive contribution to sustainability

From cement to binder

100 million

tons of cement are saved by using SikaGrind®

Using Sika's long-lasting window installation sealants, more than

1 million

window frames are sealed each year, helping to save more than

10,000

tanker loads of heating oil over their complete lifetime

>50%

of all cars produced worldwide use Sika products





THANK YOU FOR YOUR ATTENTION

